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PeopleCert
PRINCE2-Agile-
Practitioner

PRINCE2 Agile Practitioner
Project Management

QUESTION: 1

What does PRINCE2 Agile identify as a 'concept'?

- A. Prioritizing what needs to be delivered.
- B. Trusting and not blaming others.
- C. Setting tolerances for each project objective to establish limits of authority.
- D. Using daily stand-up meetings and user stories.

Answer(s): D

Explanation:

This option reflects key practices in Agile methodologies, emphasizing collaboration and iterative progress, which are central to Agile principles.

QUESTION: 2

Which describes a characteristic of business as usual (BAU) work?

- A. Lists of routine modifications, received regularly during the life of existing products.)
- B. A new team selected to address a specific problem or opportunity.
- C. A collection of difficult tasks that are managed together.
- D. A delivery which is part of a larger programme of work.

Answer(s): A

Explanation:

Routine Operations: BAU encompasses the standard activities and processes that are necessary for the daily functioning of an organization. This includes tasks that are performed regularly and consistently to maintain services, products, and overall operations. **Regular Modifications:** BAU work often involves minor updates or modifications to existing products or services. These modifications are typically routine in nature, aimed at improving efficiency, fixing issues, or adapting to changes in the environment without major disruption. **Maintenance and Support:** BAU includes maintenance tasks such as monitoring systems, providing customer support, and ensuring compliance with regulations. These tasks ensure that existing products and services continue to function effectively. **Predictable and Structured:** Unlike projects that may have a defined start and end date, BAU work is ongoing and tends to follow established procedures. This predictability helps organizations manage their resources effectively. **Focus on Stability:** The goal of BAU work is to maintain stability within the organization. While it may involve some level of change (like routine modifications), the primary focus is on ensuring that existing operations run smoothly.

QUESTION: 3

Which BEST describes an agile method or approach that can be integrated with PRINCE2 Agile?

- A. Encouraging system improvement through visualization and controlling work in progress.
- B. Providing guidance on tailoring any applicable principles, themes and processes.
- C. Reducing quality testing in order to deliver within agreed deadlines.
- D. Favoring processes and tools over individuals and interactions.

Answer(s): A

Explanation:

This approach aligns with Agile principles, emphasizing continuous improvement and effective workflow management, which can complement the structured framework of PRINCE2 Agile.

QUESTION: 4

Which is consistent with the eight guidance points of PRINCE2 Agile?

- A. The project manager role is NOT required when incorporating IT-only frameworks.
- B. The project manager role is NOT defined by Scrum or Kanban.
- C. Working in an agile way removes the need for a project manager.
- D. A project manager is indicative of a 'command and control' culture.

Answer(s): B

Explanation:

This highlights that while Scrum and Kanban have their own roles and frameworks, the role of the project manager can still exist and be integrated within Agile practices, including PRINCE2 Agile.

QUESTION: 5

Which is a benefit that can be realized by a PRINCE2 organization seeking to adopt PRINCE2 Agile?

- A. Comprehensive documentation is reduced as working software is a priority.
- B. Reduced number of roles by combining project manager with team manager.
- C. Lower cost of ownership throughout the life of the project's delivered product(s).
- D. Improved maintenance of a business case throughout the project

Answer(s): A

Explanation:

This benefit reflects the Agile principle of prioritizing working software over extensive documentation, which can lead to more efficient project delivery.

QUESTION: 6

Which is a reason for 'blending and weaving' PRINCE2 with agile at all levels within a project?

- A. To adjust a 'command and control' culture for product delivery.
- B. Projects should be established with the intention of NOT delivering everything.
- C. To allow teams to self-organize whilst staying in control.
- D. PRINCE2 Agile is NOT a substitute for PRINCE2.

Answer(s): C

Explanation:

This approach enables teams to adopt Agile practices while maintaining the governance and structure provided by PRINCE2, promoting both flexibility and control in project delivery.